

Indiana Society for Healthcare Risk Management



## **2022 Fall Conference**

Friday, October 7<sup>th</sup>, 2022



#### **FIRST ONSITE TEAM**

12.5









Jason Bolin

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Manager

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#### WHO IS FIRST ONSITE?

- ✓ National contractor that specializes in Healthcare restoration.
- ✓ Over 90 brick and mortar offices.
- ✓ Team of subject matter experts.
- ✓ Unmatched pool of resources.
- Oedicated to being a "partner" to our clients.
- ✓ Committed to the health and safety of our employees.





#### FIRST ONSITE CORE VALUES

#### ✓ Patient, employee and visitor safety:

- All activities within a healthcare facility are performed with occupant safety first and foremost in our minds.

#### Semployee Training:

- Standard industry and OJT
- ICRA, ILSM, HIPAA

#### ✓ The only partner you will ever need:

- Client specific solutions to difficult situations



#### Left of Boom

Before an event Pre-planning stage

### DISASTER RISK MANAGEMENT

#### ✤Boom

The event and shortly after the event Ensuring patients, employees and visitors are out of harms way

## Right of Boom

The response and recovery stage Minimizing business interruption and continuity of operations

## Our Focus Today: RIGHT OF BOOM

#### What is important during recovery?

- Occupant Safety (human aspect)
- Business Interruption (financial aspect)
- Continuity of Operations (mission and goal)





## **OCCUPANT SAFETY**



Does your contractor understand these topics and adhere to best practices???

- ICRA, ILSM, HAI's, HIPAA
- Reducing liability: To facility and themselves
- Meet or exceed the required documentation for maintaining accreditation and good standing with CMS



#### WHEN OCCUPANT SAFETY ISN'T TOP OF MIND...

#### According to Centers for Disease Control (CDC):

Healthcare Associated Infections (HAI's) - Direct medical cost of over \$28 Billion per year. Additional \$13 Billion per year in lost productivity and early deaths.

#### Lawsuits:

Texas – Amputee awarded \$18 mil for HAI. Canada - \$150 million class action suit for HAI's Florida – 3 cancer patients die from a mold outbreak (undisclosed settlement) Pennsylvania – 4 transplant patients die mold outbreak (undisclosed settlement)

#### **BUSINESS INTERRUPTION**



# B.I. is the driver of schedules and timelines

- The cost of restoration activities is typically a fraction of the actual cost of a claim.
- Revenue producing areas of the facility should be the priority for recovery.
- Contractor should work with the facility, consultant and carrier to ensure work is being performed in the desired order to reduce B.I.





WHAT **DOES IT** COST A HOSPITAL FOR LOSS **OF USE?** 

#### Scenario: CVOR out of use due to damage. Elective surgeries and/or emergent cannot be performed for one day.

Cardiovascular Operating Room

- OR Room Charges per day
  - 4 patients @ \$ 78,000.00 \$ 312,000.00
  - Anesthesiologist x 4: \$ 18,000.00
  - Recovery Room/PACU x 4: \$ 11,200.00
- Hospital Inpatient Room x 2 x 3days:
   \$27,000.00
- Intensive Care Room x 2 x 3 days:
   \$ 57,000.00
- Assorted Supplies x 4: \$ 24,000.00
- Misc Laboratory Charges x 4: \$ 12,000.00

 Pricing based off of US average for non-emergent CV surgery per median CMS reimbursement rates 2020

\$ 461,200.00



\$ 448,000.00

WHY DO HOSPITALS NEED ROOMS BACK SO QUICKLY? Scenario: Trauma Bay in Level 1 Trauma Center has broken pipe. Facilities said they can only have that bay down for 2 days tops.

<u>Trauma Bay</u>

12 patients per day	
<ul> <li>12 patients @ \$ 8,500.00</li> </ul>	\$ 102,000.00
Admitting x 4:	\$ 16,000.00
• Surgery x 4:	\$ 120,000.00
Transport X 4:	\$ 8,000.00
Hospital Inpatient Room x 5 x 3days:	\$ 45,000.00
Intensive Care Room x 3 x 3 days:	\$ 85,000.00
Assorted Supplies x 12:	\$ 24,000.00
Misc Laboratory Charges x 12:	\$ 48,000.00

Pricing based off of US average for Trauma Cost Centers median CMS
reimbursement rates 2020



## **CONTINUITY OF OPERATIONS**

#### **Elements of COOP**

Reconstitution – process by which surviving and/or replacement agency and organizational personnel resume normal agency operations from the original or replacement primary operating facility

# The facility should be able to continue to operate and sustain their mission

- Provide a high quality of care.
- Retain staff
- Provide a safe environment for patients and employees
- Reduce risk and exposure for the organization
- Maintain CMS compliance and good standing

### THE CRITICAL PATH



#### How all of the pieces of disaster restoration fit together...

- Pre-planning: Have the right contractor in place. Someone who understand the Healthcare environment as well as the consultant and carrier arena.
- Have a good working relationship with your broker/carrier/consultants.
- Have an advocate: Claim preparation services for YOU do exist. Don't just rely on the carrier's consultant.
- Stick to the plan: Occupant safety can be solidified, business interruption reduced, and continuity of operations achieved.

CONNECTING YOUR PROPERTY INSURANCE ADJUSTMENT TEAM WITH YOUR EMERGENCY RESTORATION CONTRACTOR ON A CLAIM BEFORE IT'S TO LATE

B



#### PROPERTY INSURANCE ADJUSTMENT TEAM





- Property Claim Examiner/Supervisor
- Lead Adjuster
- Local Adjuster
- Subrogation Attorney
- Cause & Origin Expert
- Building Consultant
- Forensic Accountant
- Clerk-of-the-Works



#### INITIAL LOSS RESPONSE WITH ACTION ITEMS

#### **Coordinate the site inspection to include following parties:**

- Insurance Adjustment Team (adjuster, building consultant, C&O engineer)
- Property Owner Representative (Facility/Operations Manager, Risk Manager)
- Emergency Restoration Contractor (Project Director, Project Manager)

#### Action Items for Remediation Project to get Agreements up Front:

- Scope of Damages Identify all affected areas and extent of damage
- Scope of Work (SOW) with a ROM (Rough Order of Magnitude) /Estimate
- Agreed Estimating Format/Software: T&E, Lump Sum, Xactimate, ProCore
- Change Orders Immediately Identify any Changes on Scope/Unforeseen damages that were not identified during initial walk-through
- Provide Rate Sheet to Adjustment team that Estimate is based

#### PROTOCOLS/EMERGENCY RESPONSE PLANNING



- Work Authorization / PO
- Insurance Certificates on Contractor
- Access to Site/Badges/Names for Security gate
- Adjusters Account Adjuster assigned/ Independent Adjusting firm represents property insurers
- Broker Assigned Claim Advocate from Broker or Client Executive that will need to be copied
- ACM Testing if any removal of building materials is required.
- DFRs (Daily Field Reports) Special instructions or data points needed; who needs to copied in
- Special Concerns
- Service Agreement with Agreed Pricing/Rate sheet
- Billing Requirements; invoicing; W9

## **PROVIDE RELIABLE INFORMATION**

- Property address (including zip).
- Cell phone and email address for on-site contact and decision makers.
- Approximate size of area damage (two rooms, two floors, 5,000 sq ft, etc.
- Specifics on cause of damage (pipe break, storm, HVAC unit failure, fire, etc.
- When did damage occur? Has the source of damage been contained/repaired?
- Is site accessible? Is the power working?
- Are there time restrictions we need to know about? (Business hours, no work before 8 am, etc.)
- If there was a fire, have local authorities performed a cause and origin? If not, when is that expected?
- Are there any hazardous materials we need to be aware of? Are SDS sheets available?





## Q & A

## FIRST ONSITE

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## CONTACAT INFORMATION

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